

Uncompromised Focus<sup>®</sup>

### **OIL, GAS, AND GEOPOLITICS IN 2024**

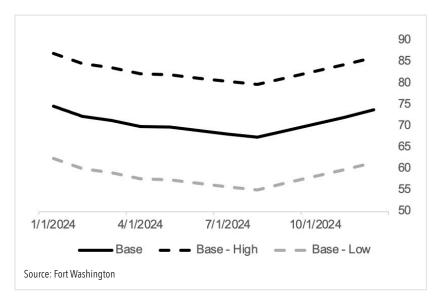
Saudi Arabia Hanging the Sword of Damocles Over the Oil Market



DAVID C. McCOLL Vice President & Senior Portfolio Manager **Bottom Line:** Expect the oil market to remain balanced in 2024 with oil in the low \$70s, a level which could have a minor impact on non-OPEC growth. Midstream equities, under such a scenario, should experience some modest volume growth, while upstream producers could see lower cash flows relative to 2023.

#### **OIL PRICE OUTLOOK FOR 2024**

The oil market is largely balanced, due to OPEC cutting production by 5 million barrels per day (mmbpd), led by Saudi Arabia.<sup>1</sup> OPEC is expected to maintain the cuts through 1Q24.<sup>2</sup> We believe they must increase the cuts, and this underpins our forecast, which is illustrated in the figure below.



Our bull and bear scenarios below incorporate geopolitical and economic events that we feel could impact the supply and demand dynamics of the market. Over time, these impacts would be observable through changes in global oil inventories and OPEC spare capacity.

OPEC spare capacity is estimated at 6 mmbpd.<sup>3,4</sup> We would consider 4 mmbpd normal, with the market becoming concerned below 3 mmbpd.<sup>5</sup> Spare capacity could increase to around 7 mmbpd in 2024 (led by the United Arab Emirates (UAE), Kuwait, and Saudi Arabia).<sup>6</sup> This is not indicative of a tight market; rather, it is a market where OPEC can exercise control over the price of oil, barring a major supply disruption or disruption within the cartel. This is what we mean by the Sword of Damocles being hung over the oil market by Saudi Arabia.

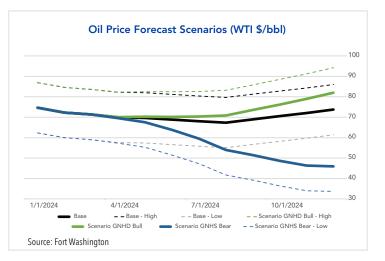
#### SUMMARY OF SCENARIOS

|                 |  | Subjective<br>probability (%) | Oil inventory<br>impact (2Q-4Q)<br>relative to base<br>(mmbbl) | WTI 2Q-4Q<br>average (\$/bbl) | WTI 2Q-4Q<br>average (\$/bbl)<br>High or Low | WTl year end<br>(\$/bbl) | WTI year end<br>(\$/bbl)<br>Deviation/Risk |
|-----------------|--|-------------------------------|--|-------------------------------|--|--------------------------|--|
| <u>Scenario</u> |  |                               |  |                               |  |                          |  |
| Base            |  | 40                            |  | \$70                          |  | \$73                     |  |
| Bull            | Geopolitical Neutral with High Demand    | 1                             | -165   | \$74                          | \$86   | \$82                     | \$94                                       |
| Bull            | Venezuela-Guyana<br>War                  | 20                            | -130   | \$73                          | \$85   | \$80                     | \$92                                       |
| Bull            | Iran-Sanction                            | 8                             | -330   | \$77                          | \$90   | \$90                     | \$102                                      |
| Bull            | Conflagration                            | 1                             | -1300  | \$115                         | \$127  | \$151                    | \$164                                      |
| Bear            | Geopolitical Neutral<br>with High Supply | 10                            | +630   | \$56                          | \$44   | \$46                     | \$34                                       |
| Bear            | OPEC-Flood                               | 15                            | -1180  | \$53                          | \$41   | \$51                     | \$39                                       |
| Bear            | Recession                                | 5                             | +730   | \$55                          | \$55   | \$46                     | \$34                                       |

#### BASE CASE/STATUS QUO

In our Base Case, geopolitical flash points simmer, but they fail to boil over. Pipelines and major projects, which are expected to come online in 2024, achieve their in-service dates as expected, and demand follows normal seasonal movements. Here we lean on work from various agencies to develop our demand outlook, which incorporates 0.6 mmbpd of growth from India and China, with Africa and the Middle East adding about 0.3 mmbpd. Other regions bring the expected growth in demand to 1.3 mmbpd.<sup>7</sup> Estimates of global demand growth from various sources range from 0.5 to 1.5 mmbpd.

Additional non-OPEC supplies come to market in 2024 from the U.S., Canada, Brazil, and Guyana. Non-OPEC producers will likely add 0.9-1.8 mmbpd in 2024 (the upper range depends on



timing for the TMX Expansion in Canada). OPEC producers will add about 1 mmbpd of new capacity in 2024; however, current production cuts could keep such capacity off the market. Combined, we could have ~0.9-2.8 mmbpd of global production growth.

## Comparing with the demand side of the equation, **the oil market for 2024 could have a surplus of** ~**0.5 mmbpd** (mid-point), equivalent to a 200 mmbbl annual inventory build.

We assume OPEC extends the 0.5 mmbpd 1Q24 cuts for the balance of the year, resulting in normal OECD inventory builds of around 20 mmbbl<sup>8</sup> (a reasonable proxy for global inventories given the capacity available, especially in 2024 as China's inventory levels are close to capacity).

Our base case price forecast assumes a typical year, resulting in WTI around \$70/bbl (Brent ~\$76/bbl). Base-High and Base-Low reflect a one standard deviation move in the price of oil.

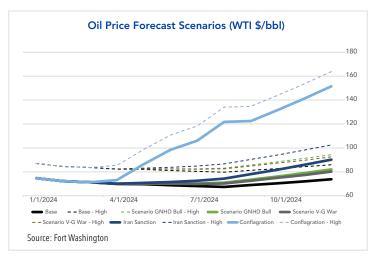
As a result, barring any major event, such as those that will be outlined in the Bull and Bear Scenarios, movements above/below the standard deviation bands could be treated as opportunities to trim/add to equity holdings with high oil betas.

#### **BULL SCENARIOS**

Over the last decade it has been reasonable to focus on demand growth surprises from China as drivers of the oil market. We believe our base case scenario more than adequately accounts for China. Where we see room for the price of oil to move higher in the next 12 months is from geopolitical events, which curtail the available supply of oil, resulting in a material drawing down of global inventories and/or OPEC spare capacity. In each scenario we shock the model at the end of 1Q24.

While we model the smoothing out of a shock over time, reflecting inventory changes, the market is likely to pull forward price expectations.

As such, while we think the year end price could exceed \$140 in our Conflagration scenario, we would expect the market to pull forward the price to the period of the initial impact (2Q).



1) GNHD Geopolitical Neutral With High Demand and Soft Supply

- This is a low probability event, given the need for a rapid deceleration of production growth plans for 2024 and strong global economic growth with a bias toward developing economies. Furthermore, this scenario affords no material changes to oil supply relating to ongoing geopolitical events as of January 2024.
- Average prices for 2Q-4Q edge slightly higher than our base case, with year-end prices almost \$10/bbl higher.
- Global inventories are reduced by ~165 mmbbl.

2) Venezuela-Guyana War: Venezuela Seizes the Essequibo From Guyana

- This is our most likely Bull Scenario to develop, and we consider it to be a relatively high risk, medium impact, long-duration event due to the uncertain military response. Where we see additional risk to oil prices is beyond 2024 as Guyana's (now Venezuela's) reserves fail to be developed and producers need to look elsewhere to offset their declining production and reserve base.
- The Venezuela-Guyana conflict is simmering. Venezuelan President Nicolas Maduro pledged not to use force in its dispute with Guyana over the Essequibo region; however, the Venezuelan government likely views this late 2023 agreement as violated after Guyana welcomed the HMS Trent into its waters. The Essequibo contains vast mineral and oil deposits including inside the exclusive offshore economic zone. Current production (end 2023) is around 600,000 bpd with plans to bring production to 650,000 bpd in late 2024.
- Maduro faces an election in 2024, and the increasing rhetoric is reminiscent of Russian rhetoric prior to the invasion of Ukraine. Maduro has provided Exxon and others with 90 days to leave (late February) the Essequibo.
- If an invasion comes, we think it happens by the end of March. Production in April, using Libya as an analogy, suffers a material collapse before recovering. Based on the limited impact from sanctions on Russia, it is plausible to assume that exports resume in 2024. Due to staffing issues (and likely sanctions), we aren't projecting a full recovery in production. The net result is a loss of 90 mmbbl in 2024.
- Average prices for 2Q-4Q edge slightly higher than our base case, with year-end prices just under \$10/bbl higher.

3) Iran-Sanction: Aggressive Enforcement of Secondary Sanctions on Iran

- This is our second most likely Bull Scenario to develop; however, given the uncertain response to nations
  whose companies are impacted by secondary sanctions, we believe the current U.S. administration would be
  reluctant to act until much later in 2024.
- While the U.S. Treasury is actively enforcing primary sanctions on Iran, they are not aggressively enforcing secondary sanctions.<sup>9</sup> It is our understanding that enforcing secondary sanctions would require the U.S.

Treasury to apply sanctions on Chinese refineries and shipping companies. We believe that Iran, and others, have observed the changes to shipping after sanctions on Russia and adapted. As a result, we believe the enforcement of secondary sanctions against Iran is a difficult, but not impossible, move for the U.S. government.

- Enforcement of secondary sanctions could result in a 1.2 mmbpd shock to the oil market.
- Average prices for 2Q-4Q are almost \$10/bbl higher than our base case, with year-end prices just over \$20/ bbl higher.
- Global inventories are reduced by ~330 mmbbl.

4) Conflagration: Strait of Hormuz Trumps the Bab-El-Mandeb Strait With 21,000,000 bpd at Risk

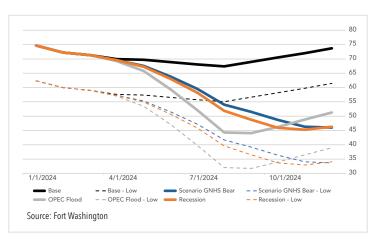
- This is our least likely Bull Scenario to develop, but it would have the highest impact on global oil markets.
- The Strait of Hormuz touches almost 20% of global oil flows, making it a critical artery for the global economy. While the Bab-El-Mandeb Strait is important for flows to Europe, as we have seen, the Strait can be avoided without having a material impact on volumes. This is not the case for the Strait of Hormuz. A regional conflict, or blockade of the Strait, would likely result in a tremendous military response. We shock our model, taking 21 mmbpd offline in April. Most of this returns to the market, but we assume 2.8 mmbpd of reduced exports following the conflagration due to regional demand and upstream supply destruction.
- Average prices for 2Q-4Q are \$40/bbl higher than our base case, with year-end prices almost \$80/bbl higher.
- Global inventories are reduced by ~1,300 mmbbl.

#### **BEAR SCENARIOS**

Our bearish scenarios, like the bullish scenarios, seek to provide a book end for downside risk to the oil market. We shock supply/demand which in turn flows into inventory levels, impacting prices. Like the bull scenario the shocks start after 1Q, in April.

1) GNHS: Geopolitical Neutral With High Supply and Soft Demand (But Not a Recession)

 We consider this a medium probability event. It reflects the high supply estimates that we previously provided and incorporates the lower end of the demand estimates. Essentially, projects that are starting up or being readied for 2024 proceed as planned and flow into the market, this includes OPEC production growth which we acknowledge



might be held back, increasing spare capacity, reducing the impact on oil prices in our model.

- Average prices for 2Q-4Q are almost \$15/bbl lower than our base case, with year-end prices down by more than \$25/bbl.
- Inventories build by 630 mmbbl.

2) OPEC-Flood: Battle for Market Share or Cartel Collapse, the 1980s Analogy

- This is our most likely bearish scenario for 2024, and barring a Venezuelan invasion of Guyana, we would consider this the most likely scenario to develop. (Because we find the history of previous OPEC battles for market share fascinating, and an excellent parallel for a potential 2024 battle for market share, we have devoted the appendix to background information on these events and their impact on oil markets.)
- In this scenario, cartel cohesion rapidly breaks down like it did in the early 1980s. OPEC floods the market but keeps spare capacity above 3 mmbpd.
- Average prices for 2Q-4Q are \$17/bbl lower than our base case, with year-end prices down by \$22/bbl.
- Inventories build by 840 mmbbl.

3) Recession: Global Recession Reduces Overall Demand

- Estimating the timing, and magnitude, of recessions is an inherently difficult business. Like our other scenarios, we are shocking the system after 1Q to observe the impacts, thus providing us with relative movements in the price of oil should such a scenario develop. Looking back at recessionary periods, we believe it is reasonable to shock demand by around 10 million barrels per month. Since production responses tend to lag demand responses by several months, we start with the GNHS Scenario then curtail demand by another 10 mmbbl per month, assuming no production response within our forecast period.
- Average prices for 2Q-4Q are \$15/bbl lower than our base case, with year-end prices down by almost \$30/bbl.
- Inventories build by 730 mmbbl.

#### NATURAL GAS & LNG

Highlights:

- El Niño will affect demand for natural gas throughout 2024, but regulatory changes may have an even greater impact.
- Baseline assumptions for the number of heating degree days in Europe and North America may need to be reset.
- New LNG projects could support demand.

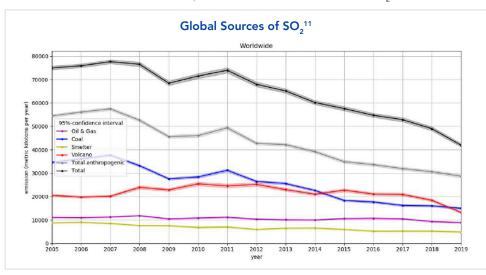
Warm weather will have a material impact on the natural gas market in North America and Europe for 2024. El Niño conditions are present and strong. This tends to reduce natural gas consumption in North America and most of Europe. Scandinavia and Russia are likely to be colder than normal, but their impact on the natural gas market will be negligible. It is very difficult for the natural gas market to recover from a warm start to the winter. We have crossed this line for Europe and are close to crossing it for North America. As a result, hub prices could fall below \$2/Metric Million British Thermal Units (MMbtu) this winter and \$12/MMbtu in Europe.

The warm weather will carry throughout 2024. Europe will likely have a summer season akin to 2023 where storage levels start the injection season at over 50% (above normal) with North America well above the 5-year average.

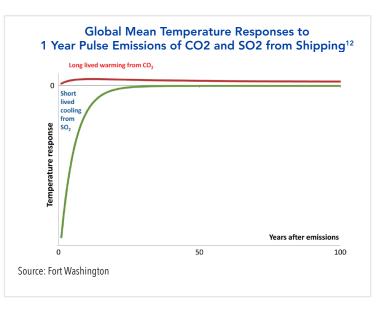
Demand for natural gas in the U.S. and Canada will be driven by new LNG projects, expected to start-up in 2H24. These include LNG Canada, Golden Pass, Plaquemines, and Corpus Christi 3. These four projects will add 20% to the global LNG market. Mexico should bring online some capacity in late 2024, with more coming in 2025.

# In addition to the impact that El Niño is having on natural gas markets, we think the more pertinent issue is the potential impact from the IMO 2020 fuel standards.

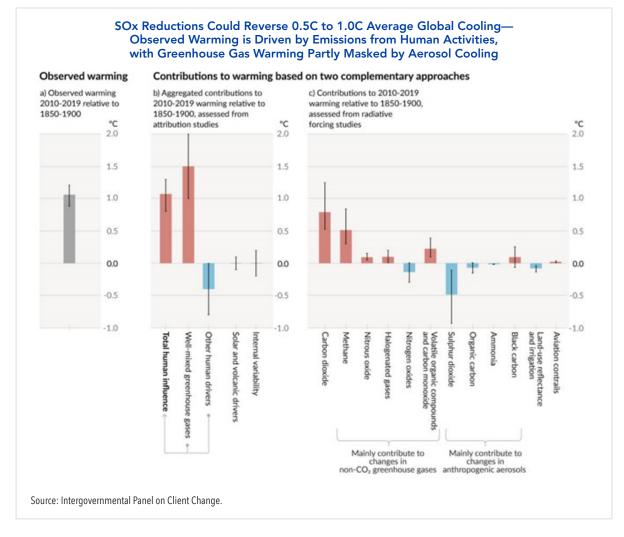
The International Maritime Organization (IMO) 2020 fuel standards were implemented at the start of 2020. These global standards limited the amount of sulphur content permitted in fuel oil for shipping. This was a significant reduction, estimated to reduce global sulphur oxide (SOx) emissions by 8.5-8.9 MT<sup>10</sup>; global SOx emissions at the time were estimated to be 50 metric tons (MT) of which 21% are from the Oil & Gas industry (which includes transportation). The reduction in emissions is equivalent to around 64% of the SO<sub>2</sub> from volcanic activity in 2019.<sup>11</sup>



It takes a few years for the full impact from changes in aerosols to be felt. The temperature response to a change in emissions is illustrated in the figure to the right. This shows how CO<sub>2</sub> and SO<sub>2</sub> operate differently over time due to the thermal inertia that sulphur emissions have on oceans with SO<sub>2</sub> emissions having a much shorter timescale. "If for some reason (e.g., health issues, ocean acidification) the SO, emissions must be reduced, future generations are beset with a warming effect that may be difficult to curb".12 The degree of warming will depend on the direct and indirect effects of clouds, rain, and solar radiation. Current research remains somewhat inconclusive "[w] e thus conclude that the effect of the IMO 2020 regulations has been clearly detected in the large-scale cloud microphysics and that there is strong evidence for a decrease in cloud brightness, although more years of data may be required for unequivocal detection of changes in overcast albedo."<sup>13</sup>



This raises the uncertainty around natural gas demand, and thus prices and volume growth. Research from the International Panel on Climate Change, or IPCC, estimates the impact on global temperature from  $SO_2$  to be around 0.5 to 1C.<sup>14</sup>



This type of situation would undoubtedly be bearish natural gas demand. In discussions with various energy companies, none have indicated plans to reset internal baseline assumptions (rolling 5-year averages) for heating degree days.

# Increasing global temperatures, due tio IMO 2020 regulations, could require a resetting of baseline assumptions for the number of heating degree days in Europe and North America.

How much of a reset remains uncertain, but we think it could be a 10-20% reduction in heating degree days, necessitating less LNG exports from the U.S., and less demand for natural gas from the Haynesville or other higher cost basins.

It is possible that the reduction in cloud coverage associated with less SOx could be a contributing factor to the lower quantities of rainfall in some regions, such as around the Panama Canal.

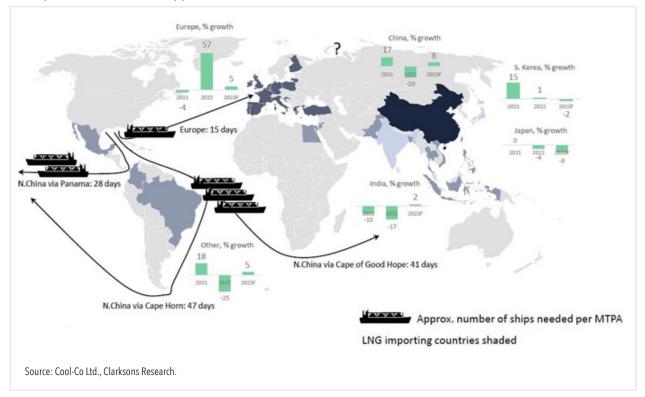
"Large scale reduction in SO2 emissions over Europe coincided with a cloud cover reduction of ~5% and an increase of annual sunshine hours of ~75 hours per year."<sup>15</sup>

It is too early to determine if this is contributing to the local drought conditions impacting the Canal, but if it is a contributor then the temporary issues impacting the Canal will be permanent.<sup>16</sup> The U.S. Army Corp of Engineers is working with the Canal to reroute water supplies from another lake in addition to investigating the potential for cloud seeding.<sup>17</sup> This is bullish for LNG shipping, as it increases the amount of time it takes for cargoes to travel to a destination and back. This could become bearish for natural gas producers in North America if it overly tightens the LNG market and causes natural gas to back up.

#### PANAMA CANAL ISSUES REQUIRE MORE VESSELS

Emerging Trends in LNG Shipping—New Supply Targeting the East Requires More Vessels, Especially if Panama Limits Persist

- Price elasticity and new supply that will see greater volumes delivered to the more distant East.
- Tailwinds from logistical bottlenecks such as the Panama Canal.
- Impact of new Russian supply on the market?

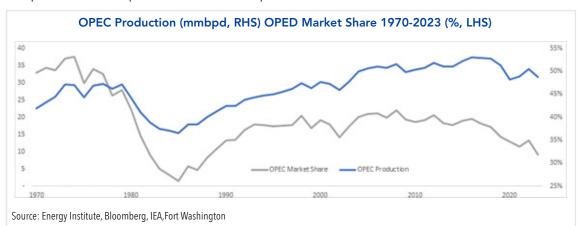


If global temperatures have not shifted higher from IMO 2020, then U.S. producers and midstream operators with assets in the Haynesville Basin should benefit relatively more than producers in the Marcellus or Permian Basins, while midstream operators and E&Ps in Canada will benefit when LNG Canada comes online. The Haynesville Basin is likely the most at risk if IMO 2020 impacts result in higher baseline temperatures, which is partly due to its proximity to proposed LNG export terminals and partly due to its higher costs.

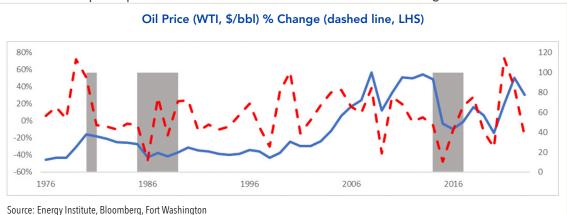
We see LNG vessels as an alternative way to gain exposure to the increase in exports, given the risk around IMO 2020. While the LNG tanker market is in a slight oversupply, the market is becoming more balanced as miles/ton increase due to issues with the Panama Canal and new export facilities are scheduled to come online. This should support rates, while keeping the cost of new builds high.

#### **APPENDIX: THE GREAT OPEC FLOOD – UNDERSTANDING THE PAST**

The flooding can take many forms. In late 2014, the oil market was oversupplied, and the expectations for 2015 were of a market that would see an even larger supply/demand imbalance as Iranian barrels were anticipated to return to the market. In the lead up to OPEC's 166th meeting (November 27th, 2014), market participants expected OPEC to cut production and balance the market<sup>18</sup> as they did in mid-to-late 2013. In some ways, this paralleled the late 1970s and outlook for the early 1980s. OPEC was reducing production to balance the market, only to see non-OPEC producers offset production cuts and capture market share.



In 2020-23, we see parallels of the 1970s-80s and 2010-14 periods. Both periods ended with a surge in production from OPEC and a collapse in prices. One was short lived the other lasted much longer.



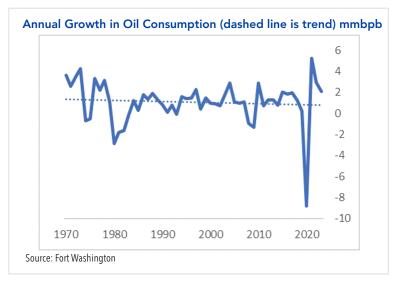
The 2014 flood started as a trickle when OPEC failed to reach an agreement on cuts. Market expectations shifted, and prices fell.<sup>19</sup> Months later, higher production followed with a multi-year period of low prices as OPEC sought to maintain market share.<sup>20,21</sup> As 2017 approached, it was becoming clear that OPEC's attempt to drive out competitors had failed. Tight oil producers in the U.S. responded to low prices by reducing costs and increasing output. OPEC, led by Saudi Arabia, invited Russia and other producers to work together to arrest the decline in prices. While OPEC

had made overtures to Russia in the past, this was the first time Russia joined forces with OPEC. Prices moved higher, but the cartel had failed in its objective and the members "blinked."

"Prices have to fall a long way and price expectations have to remain depressed for a long time for a significant improvement of the market share of those who launch an oil price war."<sup>23</sup>

The 1980's price crash was exasperated by demand weakness, while 2015-17 was a period of above trend demand growth (as illustrated in the chart, trend demand growth is around 1.2-1.3 mmbpd). The production surge(s) (1980 and 1986) were, we believe, an intentional act designed to recapture market share instead of supporting a price range. Production increases happened in two tranches, first in 1980 and the second in 1986.

The increase in OPECs production in 1980 was a response to the surge in oil prices,<sup>23</sup> which coincided with strong demand growth. OPEC members, presumably, believed that future demand growth was set to continue, however the sharp increase in prices in 1980 contributed to a contraction in demand from 1980-86,<sup>24</sup> and collapse in the price of oil from \$36/bbl to \$15/bbl.

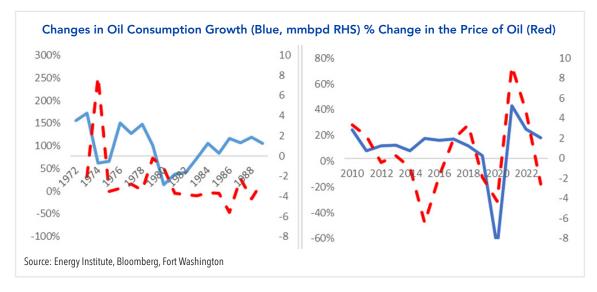


OPEC producers dramatically curbed production from 1980-86, while non-OPEC producers continued to increase production and thus capture market share.

"The point that Saudi Arabia has been making consistently since 1985, backed by its policy in 1986 which was a genuine price war, seems to have sunk in. Saudi Arabia's willingness to cut output on its own to influence the course of oil prices could not be taken for granted. In fact, nobody could realistically expect to see such willingness ever emerging again."

# The surge in oil prices in 2022-23 (relative to 2014-19 period) and the surprising lack of a strong demand response, as measured by destruction, draws some parallels with the late 1970s.

In the 1970s, demand destruction occurred (1973 oil embargo) in which the annual change in oil consumption flipped negative; however, it rebounded quickly once the embargo was lifted. While prices increased from ~\$2.5/bbl (1972) to \$12.2 (1976), consumers rapidly adjusted to higher prices. From 2015-19 prices averaged, \$53.0/bbl, nearly doubling in 2022 to \$94.6/bbl. Like the late 1970s, demand growth slowed but there was no material demand destruction.



The initial OPEC response in 2022 remind us of the 1980 response. At that time OPEC increased production on the expectation of continued strong demand growth only to reverse course with the curtailment of output, and being forced to watch non-OPEC producers increase production and take market share. It would appear that Saudi Arabia's willingness to cut production to benefit others has re-emerged, but for how long?

#### Expectations for Peak Oil Production Shift to 2024-28

This brings us back to our June 2020 report where we stated that "OPEC is being reborn, and despite the tremendous drop in demand for oil and oil products [due to COVID-19], long-term fundamentals for oil have improved as the price of the commodity has collapsed." The pandemic and reduction in demand has shifted our view of peak oil supply from 2020-24 to 2024-28. All things being equal, such a period ought to support sustained higher prices. However, weakness in demand growth and spare OPEC capacity leaves OPEC in a position of significant market power, as was the case in the 1980s. Market participants are aware that OPEC could flood the market with additional barrels.

| Peak Year             |     | Depletion percentage |      |             |             |
|-----------------------|-----|----------------------|------|-------------|-------------|
|                       |     | <b>50</b> %          | 55%  | <b>60</b> % | <b>65</b> % |
|                       | 2.3 | 2004                 | 2010 | 2014        | 2018        |
| FUD                   | 2.4 | 2008                 | 2013 | 2016        | 2020        |
| EUR<br>(Trillion bbl) | 2.5 | 2010                 | 2014 | 2018        | 2022        |
|                       | 2.6 | 2012                 | 2016 | 2020        | 2024        |
|                       | 2.7 | 2014                 | 2018 | 2022        | 2026        |

| Peak Year             |     | Depletion percentage |      |             |             |
|-----------------------|-----|----------------------|------|-------------|-------------|
|                       |     | <b>50%</b>           | 55%  | <b>60</b> % | <b>65</b> % |
|                       | 2.3 | 2008                 | 2014 | 2018        | 2022        |
| FUD                   | 2.4 | 2012                 | 2017 | 2020        | 2024        |
| EUR<br>(Trillion bbl) | 2.5 | 2014                 | 2018 | 2022        | 2026        |
|                       | 2.6 | 2016                 | 2020 | 2024        | 2028        |
|                       | 2.7 | 2018                 | 2022 | 2026        | 2030        |

Source: Fort Washington

If OPEC decides to flood the market with an additional 3-4 mmbpd (keeping spare capacity above 3 mmbpd) we estimate that oil prices would weaken materially. This flooding of the market would not be without precedent, and we think 1986 is a strong analogy.

While it is hard to imagine OPEC members having the financial resources to sustain a 1986-style production increase given the significant social programs that have been implemented in many of the countries over the last 40 years, it wasn't widely expected that OPEC+ would curb production (again) to prop up oil prices at the expense of their market share and government revenue. Nevertheless, it is a tail risk that should not be ignored in 2024.

<sup>1</sup>Since November 2022 quotas were released, headlines cuts are around 5.2 mmbpd. These must be adjusted for changes to baseline production. Nigeria +0.1 mbpd and UAE +0.2 mbpd bring down the headline number to 4.8 mmbpd versus November 2022. This is what we would call "headline" cut. These are largely voluntary cuts. The real cuts are more complicated, with many producers at or above their quotas, resulting in actual cuts closer to 2-4 mmbpd led by Saudi Arabia, and depending on the quarter. Of course, these cuts are being offset by unexpected volumes from Iran, Venezuela, Guyana, and United States; when dealing with oil balances and projections it isn't the entire growth from a country that matters; it is the deviation from expectations relative to an initial period that matters. Nevertheless, at the margin the ability for Saudi Arabia to put over 1 mmbpd back in the market, could be highly disruptive.

<sup>2</sup>OPEC : Several OPEC+ countries announce additional voluntary cuts to the total of 2.2 million barrels per day

<sup>3</sup>IEA (2023), Oil Market Report - December 2023, IEA, Paris https://www.iea.org/reports/oil-market-report-december-2023, License: CC BY 4.0

<sup>4</sup>Excluding Iran and other members that are exempt from policy cuts, spare capacity is around 5 mmbpd.

<sup>5</sup>Oil prices are a function of many variables, including expected changes in OPEC spare capacity. Intuitively it ought to make sense. When spare capacity is expected to fall below a certain level in the future, the risk of supply shortages increase. Our analysis indicates that the market becomes concerned when expected spare capacity in drops below 3 mmbpd in the following 4 months.

<sup>6</sup>Unless specifically mentioned, we are including Angola in our discussion of OPEC capacity and production; as part of a dispute about production quotas, Angola recently announced their plans to leave the cartel.

<sup>7</sup>U.S. Energy Information Administration, "Short-term Energy Outlook – STEO December 2023".

<sup>8</sup>1992-2019; excluding impacts from the global financial crisis. Including the GFC the average is closer to 25 mmbbl.

<sup>9</sup>Details of the sanctions program can be found on OFAC website, Iran Sanctions | Office of Foreign Assets Control (treasury.gov).

<sup>10</sup>International Maritime Organization, Marine Environment Protection Committee, 70th session Agenda item 5. "Air Pollution and Energy Efficiency Study on effects of the entry into force of the global 0.5% fuel oil sulphur content limit on human health" Submitted by Finland.

<sup>11</sup>Dahiya, S., Anhäuser, A., Farrow, A., Thieriot, H., Kumar, A., & Myllyvirta, L. Global SO2 emission hotspot database. Delhi: Center for Research on Energy and Clean Air & Greenpeace India. 48 pp. October 2020.

12"Shipping Emissions: From Cooling to Warming of Climates and Reducing Impacts on Health" Environ. Sci. Technol. 43, 9057–9062, J. Fuglestvedt, T Bernsten, V Eyring, et. al.

<sup>13</sup>Diamond, M. S.: Detection of large-scale cloud microphysical changes within a major shipping corridor after implementation of the International Maritime Organization 2020 fuel sulfur regulations, Atmos. Chem. Phys., 23, 8259-8269, https://doi.org/10.5194/acp-23-8259-2023, 2023.

<sup>14</sup>IPCC, 2021: Climate Change 2021: The Physical Science Basis. Contribution of Working Group I to the Sixth Assessment Report of the Intergovernmental Panel on Climate Change [Masson-Delmotte, V., P. Zhai, A. Pirani, S.L. Connors, C. Péan, S. Berger, N. Caud, Y. Chen, L. Goldfarb, M.I. Gomis, M. Huang, K. Leitzell, E. Lonnoy, J.B.R. Matthews, T.K. Maycock, T. Waterfield, O. Yelekçi, R. Yu, and B. Zhou (eds.)]. Cambridge University Press, Cambridge, United Kingdom and New York, NY, USA, 2391 pp. doi:10.1017/9781009157896.

15" Climate Impact of Decreasing Atmospheric Sulphate Aerosols and the Risk of a Termination Shock", L. Simons, Annual Aersol Science Conference 2021.

<sup>16</sup>From time-to-time the Canal has been required to reduce the number of transits due to water available issues; fresh water is required for the locking system to move vessels across the Canal.

<sup>17</sup>"Saving the Panama Canal Will Take Years and Cost Billions, If It's Even Possible", \$270 Billion in Trade Rests on Finding a Fix to the Panama Canal - Bloomberg, Accessed January 2, 2024.

<sup>18</sup>"Thoughts on 166th OPEC Meeting and Oil Outlook" CIBC World Markets, November 27, 2013.

<sup>19</sup>In early December, Saudi Arabia cut the official selling price of their crude oil by \$2/bbl. This caused a widening of the spread between Saudi barrels and competing crudes. Other OPEC members followed suit. This increased demand for Saudi barrels relatively to U.S. barrels and a sign that Saudi Arabia was prepared to fight for market share. Modifying official selling prices is another way OPEC works to manage the market and when used in conjunction with increases/decreases in quotas can be used to move benchmark prices (like WTI) higher or lower.

<sup>20</sup>We believe the 1980s is a better parallel then the 2014-16 period where prices fell due to strong supply growth which exceeded demand growth (2013-14) and OPEC cuts failed to achieve their desired goal (insufficient). In November 2014 the cartel failed to achieve a consensus for cuts, which the market expected. As a result prices tumbled, and it wasn't until 2015 that OPEC decided to increase production and attempt to bolster revenues, exasperating the problem. While the 1980s suffered from demand weakness and a production increase in 1980 which was the first OPEC salvo. The second came in 1986 when Saudi Arabia further increased production in a manner that was far more akin to a true price war.

<sup>21</sup>https://blinks.bloomberg.com/news/stories/NFRNDH6TTDSC

<sup>22</sup>"The Oil Price Crisis of 1998" Robert Mabro, Oxford Institute for Energy Studies, 1998.

<sup>23</sup>Oil prices doubled from 1978 to 1980.

<sup>24</sup>It was until 1989 that global oil demand exceed the peak set in 1979.

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