

Investor Relations Presentation Q3 2025



A human institution serving human needs

Born as a modest, door-to-door life insurance company to meet the needs of working families during America's industrial age in the 1800s, Western & Southern Financial Group is today among the strongest life insurance groups in the world. We endure and thrive because we never lose sight of our purpose: to use our **financial strength** to help provide **financial security** to those we serve. We earn your trust by operating with integrity, making sensible decisions, and faithfully honoring our promises today, tomorrow and always.

Our family of companies continues to grow and diversify, fortifying our financial foundation and embracing new opportunities to meet your needs through superior service and an ever-expanding range of insurance, investment and retirement solutions. We have always been **a human institution serving human needs**, committed to helping you live the life you want to live. This organizing principle united our founders and remains our mission today.



Important Information Concerning this Presentation

The Western & Southern Financial Group, Inc. ("W&SFG"), Cincinnati, Ohio, is the direct parent of The Western and Southern Life Insurance Company ("WSLIC"), and operates its business in an integrated manner with its other direct and indirect subsidiaries (together, "Western & Southern", "W&S", "we", "us" or "our"). WSLIC is the direct parent of Western-Southern Life Assurance Company ("WSLAC"). Western & Southern's financial information is provided herein in order to give a consolidated overview of its business activities. The information contained herein is as of the date hereof, unless otherwise indicated, is subject to change, and Western & Southern assumes no obligation to update the information herein.

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This presentation and any oral statements accompanying this presentation may contain certain statements that constitute "forward-looking statements are statements not based on historical information and that relate to future operations, strategies, projected or anticipated financial results, or other developments. Statements using verbs such as "expect," "anticipate," "believe", "estimate", "could", "should", "intend", "may", "plan", "seek", "will", "designed", "assume", "implied" constitute forward-looking statements. Forward-looking statements include statements that are based on the beliefs and assumptions of Western & Southern concerning, among other things, its financial position, results of operations, cash flows, prospects, growth strategies or expectations, customer retention, the outcome (by judgment or settlement) and costs of legal, administrative or regulatory proceedings, investigations or inspections, including, without limitation, collective, representative or class action litigation, and the impact of prevailing economic conditions.

Forward-looking statements are necessarily based on estimates and assumptions that are inherently subject to significant business, economic and competitive uncertainties and contingencies, many of which are beyond Western & Southern's control and many of which are subject to change. These uncertainties and contingencies could cause actual results to differ materially from those expressed in any forward-looking statements made by, or on behalf of, Western & Southern. Whether or not actual results differ materially from forward-looking statements made by, or on behalf of, Western & Southern. Whether or not actual results differ materially from forward-looking statements made by, or on behalf of, Western & Southern. Whether or not actual results differ materially from forward-looking statements made by, or on behalf of, Western & Southern. Whether or not actual results differ materially from forward-looking statements made by, or on behalf of, Western & Southern. Whether or not actual results differ materially from forward-looking statements made by, or on behalf of, Western & Southern. Whether or not actual results differ materially from forward-looking statements made by, or on behalf of, Western & Southern. Whether or not actual results differ materially from forward-looking statements made by, or on behalf of, Western & Southern and for was a general economic conditions, changes in tax law and changes in interest rates. Some may be global or national in scope, such as general economic conditions, changes in tax law and changes in interest rates. Some may be global or national in scope, such as general economic conditions, changes in tax law and changes in interest rates. Some may be global or national in scope, such as general economic conditions, changes in tax law and changes in interest rates. Some may be global or national in scope, such as general economic conditions, changes in tax law and changes in interest rates. Some may be related to the insurance industry generally, such as general economic conditi

Standard & Poor's

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Financial Strength



Western & Southern Financial Group

137 Years

serving clients

6.3M

clients, policyholders and account owners

\$160.8B

life insurance in force

\$130.5B

assets owned and managed

Diversified Segments

protection, retirement and investment management

\$586.8M

adjusted operating income¹

\$15.1B

GAAP equity

3,500

employees



Western & Southern Financial Strength Ratings



Superior

AM Best

Superior ability to meet ongoing insurance obligations (second highest of 13 ratings; rating held since June 2009 for six out of seven of Western & Southern's life insurance subsidiaries, rating held since February 2024 for Gerber Life)

Last Rating Action: March 13, 2025 AA-

Very Strong

Standard & Poor's

Very strong financial security characteristics (fourth highest of 21 ratings; rating held since August 2018)

> Last Rating Action: October 27, 2025

AA

Very Strong

Fitch

Very strong capacity to meet policyholder obligations on a timely basis (third highest of 21 ratings; rating held since June 2009)

> Last Rating Action: September 24, 2025

Aa3

Excellent

Moody's

Excellent financial security (fourth highest of 21 ratings; rating held since February 2009)

Last Rating Action: November 12, 2024

Ratings are for Western & Southern's life insurance subsidiaries. Gerber Life is rated only by A.M. Best.

Financial Profile

Rating agencies assess both the financial profile and the business profile of rated companies. The financial profile generally reflects a company's current balance sheet strength.

W&S's outstanding balance sheet strength is recognized by rating agencies, with a financial profile that aligns with or surpasses those of the top-rated mutual insurance companies.

W&S's core financial stability remains unquestioned.



"Excellent, high quality capital adequacy, as measured by consolidated NAIC CAL RBC ratio..."

"...consistently displayed a strong ability to internally grow the capital necessary to fund its businesses."

Moody's

"...benefits from consistent investment yields and prudent management of higher-risk assets compared with publicly rated peers."

"...organic capital growth will allow it to maintain capital that is redundant at the 99.99% confidence level..."

Standard & Poor's

"...capital quality is also above average relative to similarly rated peers. This is due to W&SFG's low leverage metrics, lack of captives and no utilization of third-party reinsurance."

"...exceptionally strong capitalization is supported by a Prism capital model score of 'Extremely Strong' at YE 2024."

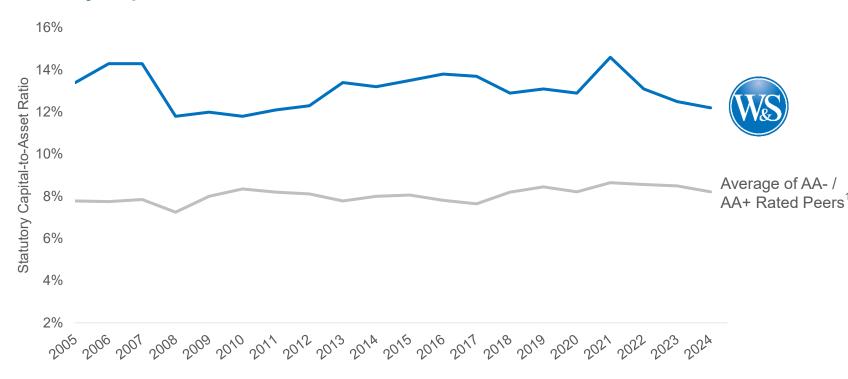
Fitch

"...strongest level of risk-adjusted capitalization as measured by Best's Capital Adequacy Ratio (BCAR), supported by a very high-quality capital profile and diversification between its life insurance, annuity, and investment management lines of business."

AM Best

Western & Southern Financial Strength

Statutory Capital-to-Asset Ratio, 2005-2024



Western & Southern maintains the highest capital-to-asset ratio amongst its peers, well above the average of equal- and higher-rated peers



Western & Southern's broad business diversification, excellent enterprise risk management and **industry-leading** capital position support balance sheet strength ratings that are consistent with the highest-rated companies while exceeding similarly-rated companies.

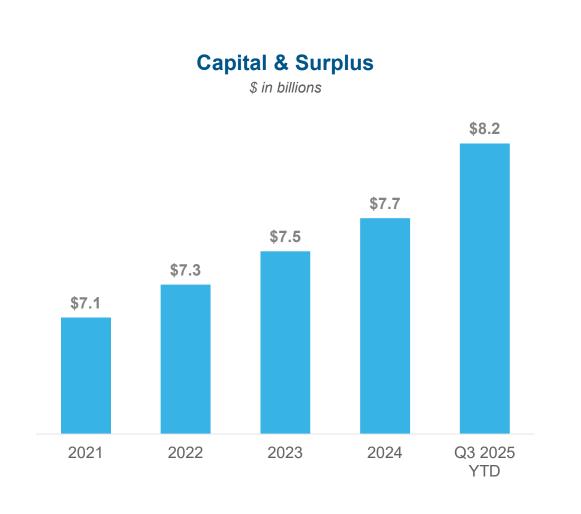
¹ Northwestern Mutual, Guardian Life, MassMutual, New York Life, PacLife and Prudential Source: Statutory Filings (S&P Global Market Intelligence). Adjusted Capital Divided by Net Admitted Assets.

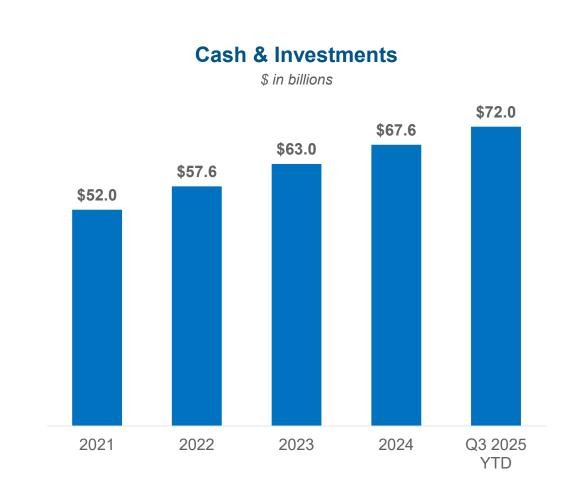
Disclosure: Competitor information is obtained from sources believed to be reliable, but its accuracy or completeness is not quaranteed.

Financial Highlights



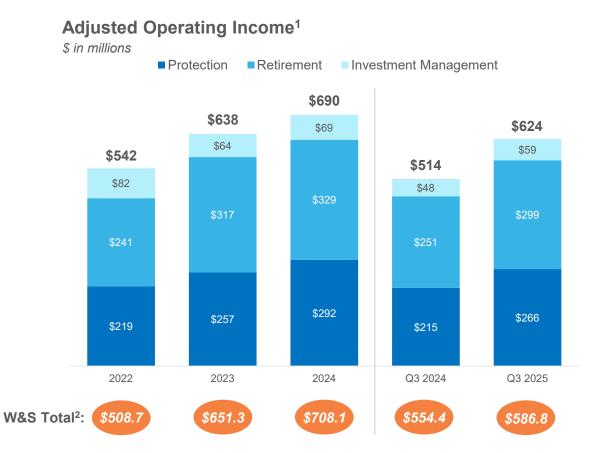
Western & Southern Statutory Highlights





Growing Earnings and Capital Base

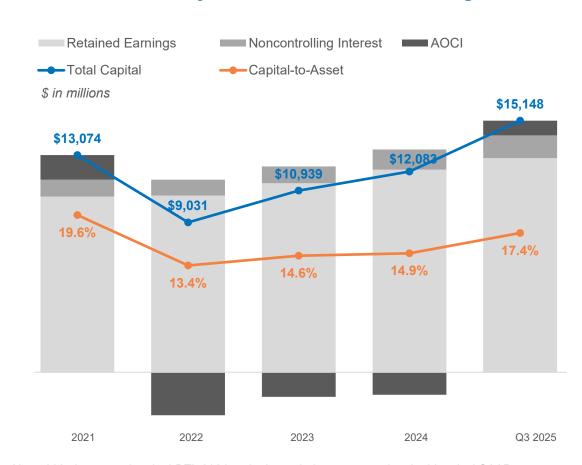
Strong operating performance, with earnings well-diversified across segments



Note: 2025 is reported under LDTI. 2024 and prior periods are reported under historical GAAP.

¹ Defined as net income, excluding noncontrolling interests, income tax, net investment gains (losses) and certain market-risk benefits held at fair value; Does not include corporate segment; ² W&S adjusted operating earnings, including the corporate segment.

Industry leading capital position and financial flexibility with conservative leverage



Note: 2025 is reported under LDTI. 2024 and prior periods are reported under historical GAAP.

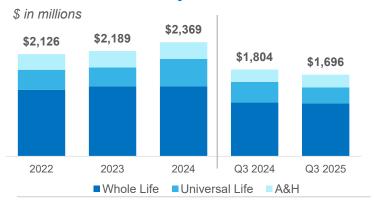
Segment Highlights

Protection

\$266M Adjusted operating income (43% of total)¹

\$17.6B Life and health reserves

Life and A&H Statutory Premiums



Distribution Channels

Independent Agents

Direct-to-Consumer

Career Agents

Banks

Solutions

- Whole life
- Universal life
- Term life
- Guaranteed life
- Juvenile life
- Accident & critical illness
- · Wealth transfer
- Institutional solutions

Retirement

\$299M Adjusted operating income (48% of total)¹

\$40.9B Annuity reserves

Annuity Deposits



Solutions

- Fixed annuities
- Indexed annuities
- Variable annuities
- Income annuities
- Pension products & services
- Wealth planning

Distribution Channels

- Career Agents
- Independent Agents
- Banks
- Broker Dealers
- Register Invested Advisors
- Institutional Markets

Investment Management

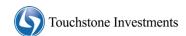
\$59M Adjusted operating income (9% of total)¹

\$46.0B Third-party assets managed

Investment Management Companies



Provides investment management to Western & Southern and third-parties across multiple strategies



Manages third-party assets through various mutual fund offerings



Eagle Realty Group

Focuses on real estate equity, debt and strategic investments

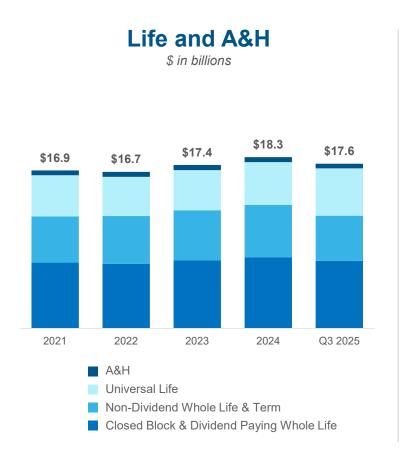
Solutions

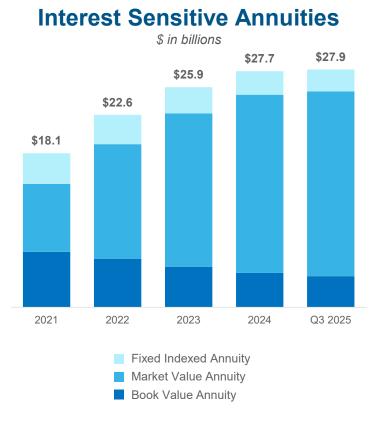
- Mutual funds & ETFs
- Fixed income
- Public equity
- Private equity

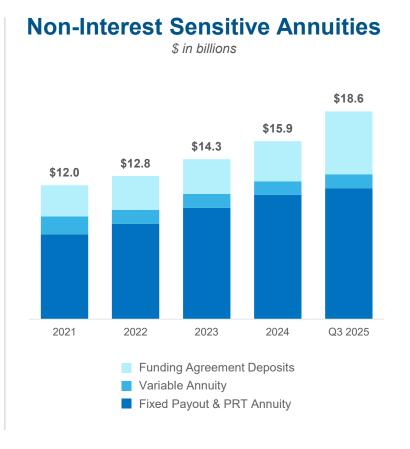
- Real estate
- Private credit
- Asset allocation

Protection & Retirement Reserves by Product Type

- Our disciplined risk management processes have resulted in minimal high-risk liabilities and zero problematic liabilities such
 as Long-Term Care and Long-Term Disability.
- Through our disciplined approach to risk management, in the regulatory New York 7 scenarios, the worst result shows \$4.2 billion of profits embedded in reserves, equal to 7% of reserves¹. This is in addition to our already extremely strong capital levels.



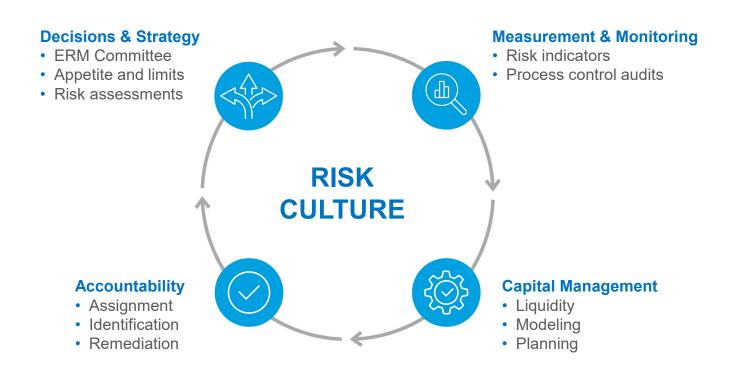




Enterprise Risk Management Framework



W&SFG has a strong ERM and ALM Framework that is embedded in everything it does



Dedicated team of Enterprise Risk Management professionals with significant experience in the field

Sophisticated Asset Liability Management

Strong and sophisticated approach to ALM

+

Manages balance sheet exposures through proprietary risk management framework

+

Focuses on downside protection of key risks

+

Active use of stress testing and liability crediting rate management

٠

Extremely strong liquidity and ample sources of contingent capital

+

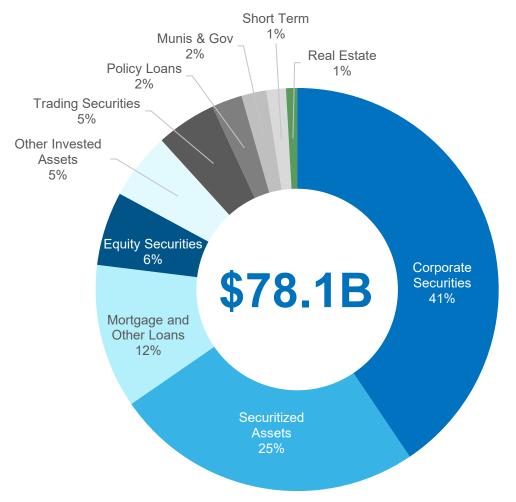
Strong cash flow testing results as of year-end 2024, which show positive and stable margins across all scenarios

Investment Portfolio



W&SFG Investment Portfolio

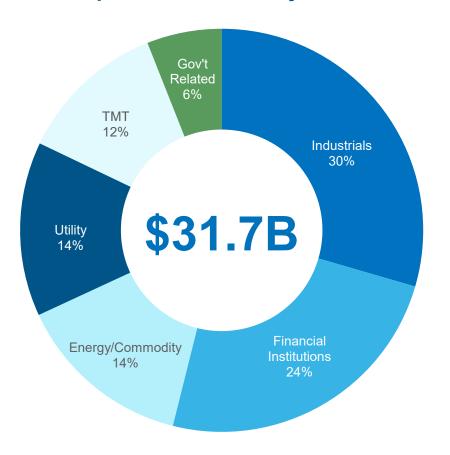




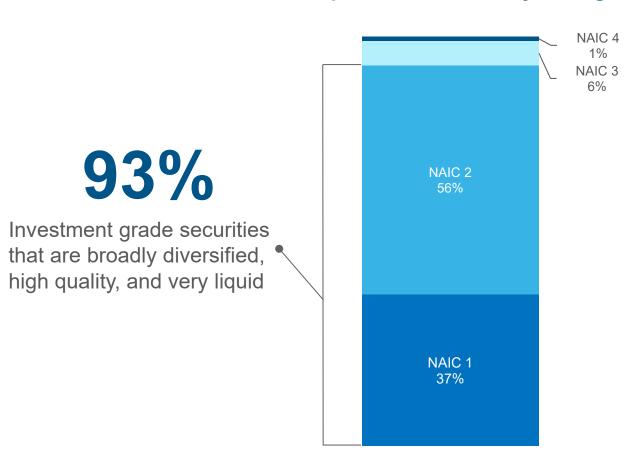
- W&S has a conservative, high-quality and welldiversified investment portfolio
- W&S's fixed income portfolio is 95% investment grade securities that are broadly diversified and very liquid
- Active management of the investment portfolio enabled W&S to deliver strong net investment income growth, generating over \$3.5 billion in net investment income in 2024
- W&S's securitized portfolio offers relative value and riskefficient yield enhancement, with high-quality and diverse assets
- W&S's commercial mortgage loan portfolio is high-quality and managed by a team with long-tenure and demonstrated expertise

W&SFG Corporate Securities

Corporate Securities by Sector

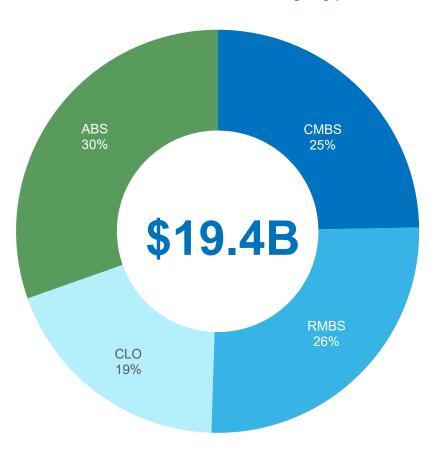


Corporate Securities by Rating

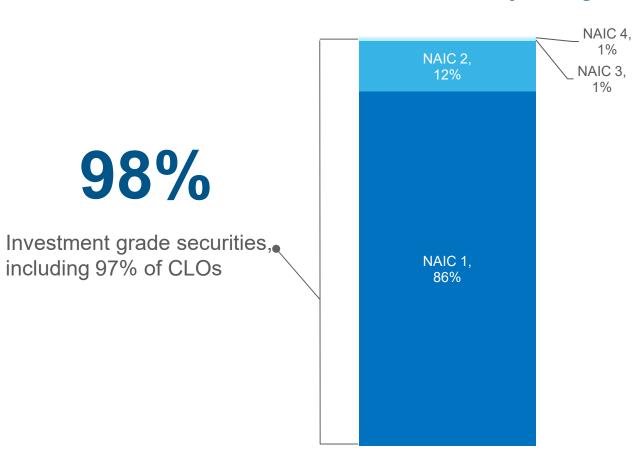


W&SFG Securitized Assets

Securitized Assets by Type

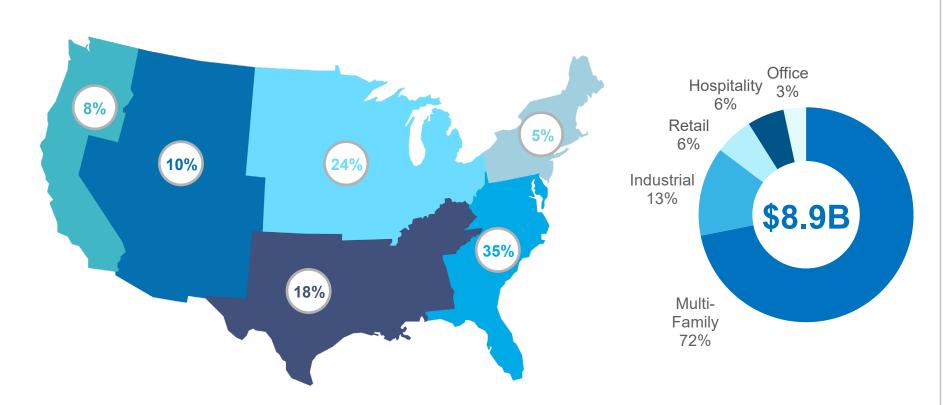


Securitized Assets by Rating



W&SFG Commercial Mortgage Loans

Mortgage Loans by Region and Type



- Our commercial mortgage loan portfolio is 96% investment grade with effectively zero cumulative default loss experience
- We remain highly diversified across the United States with limited office exposure
- Loan to value of 54% demonstrates our conservative approach to this asset class

W&SFG Available Liquidity



- High Quality Liquid Assets (HQLA) includes an expertly managed mix of AAA securitized assets, corporate bonds, and equities conservatively evaluated under a diverse range of economic conditions
- W&S maintains strong surplus liquidity with continuous liquidity planning as a pillar of our Enterprise Risk Management (ERM) framework
- Strong risk management ensures continuous monitoring of emerging risk exposures
- Best in class culture continues to drive industry leading ERM and Asset and Liability Management (ALM)
- Available liquidity is ~38% of the Enterprise liabilities

¹ Management's internal measure of liquidity

² Includes estimated borrowing capacity through the Federal Home Loan Bank and repo agreements

Leadership Team & Organizational Structure



Western & Southern Leadership Team

Average Tenure 23 Years



John F. Barrett Chairman. President and Chief Executive Officer

42 Years at W&S



James J. Fitzgerald Senior Vice President and Chief Information Officer

4 Years at W&S



D. Todd Henderson Senior Vice President and Chief Actuary. Risk and Data Officer

40 Years at W&S



Bradley J. Hunkler Senior Vice President and Chief Financial Officer

25 Years at W&S



Jill T. McGruder Senior Vice President and Chief Marketing Officer

34 Years at W&S



Paul B. Moore Senior Vice President and Chief Customer Officer

4 Years at W&S



Jonathan D. Niemeyer Senior Vice President. Chief Administrative Officer and General Counsel

24 Years at W&S



Christopher D. Shipley Senior Vice President and Co-Chief Investment Officer

1 Year at W&S



Rodrick L. Snyder Vice President and Chief Audit Officer

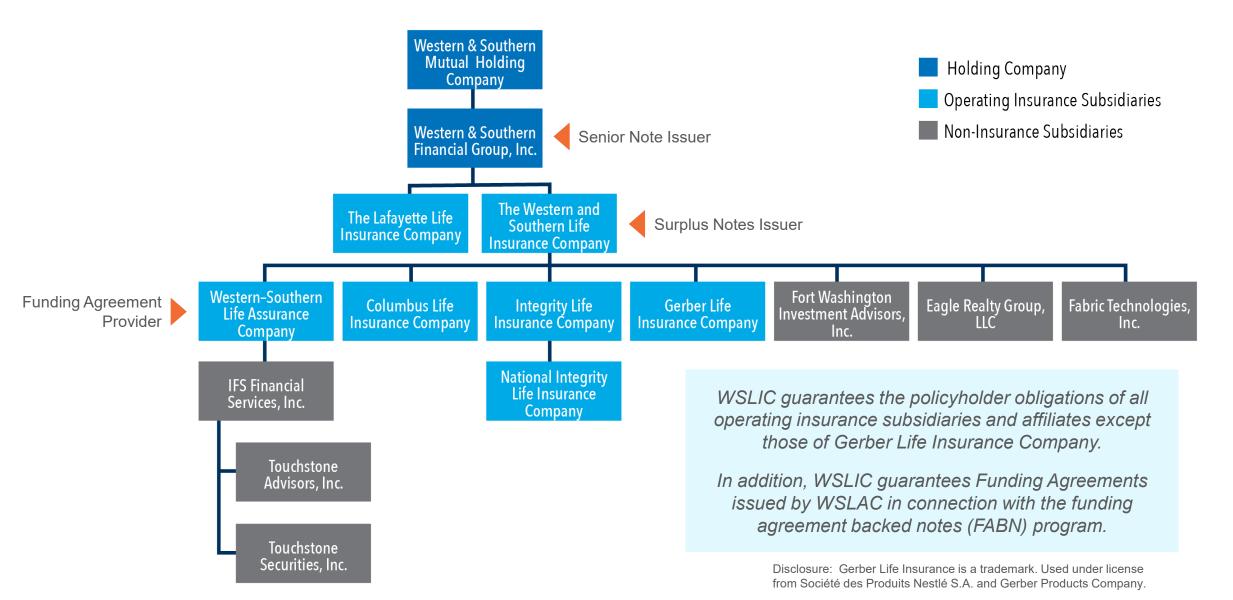
22 Years at W&S



Brendan M. White Senior Vice President and Co-Chief Investment Officer

32 Years at W&S

Simplified Organizational Structure



Investor Relations



Delivering on Investor Relations at W&SFG



Our Commitments to Investors

To support our debt financing agenda, Western & Southern has created a more formal Investor Relations function including:

- ✓ Semi-annual debt investor update calls
- ✓ An investor relations website providing easy to access company information including financial statements and investor presentations
- ✓ Participation in FABN industry marketing conferences

Contact Information



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